

# THE TRUTH ABOUT COOKING LANDSCAPE ANALYSIS

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October 14, 2016



A person wearing a patterned garment is cooking with large pots over a fire. The scene is dimly lit, with the fire providing the main light source. The person is leaning over the pots, and steam is rising from them. The background is dark and indistinct.

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**INTRODUCTION TO THE 5CS**  
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**PRELIMINARY TRUTHS**  
**GAPS IN KNOWLEDGE**  
**NEXT STEPS**

# YESTERDAY, TODAY, & TOMORROW

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## WHERE WE'VE BEEN

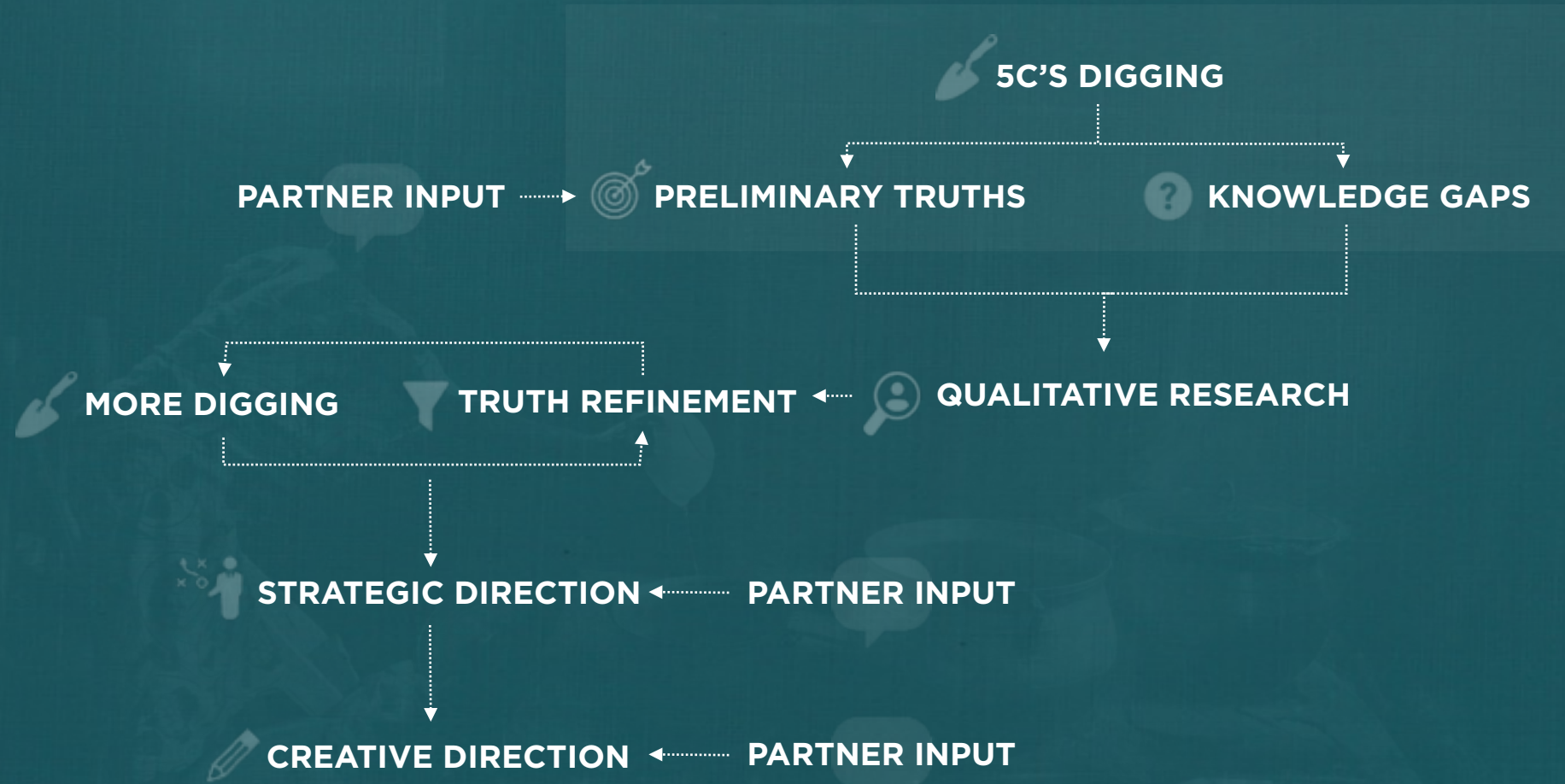
McCann/Africare selected to partner with GACC to develop a market shaping strategy and communications campaign to bolster the LPG cookstove demand in two states in Nigeria.

## WHERE WE ARE

McCann/Africare has conducted a landscape analysis of current LPG cookstove market in Nigeria, with specific focus on Abuja and Lagos.

## WHERE WE'RE GOING

Develop an evidence-based communications strategy, creative campaign, and community mobilization program, to strengthen the uptake and correct usage of LPG cookstoves in two states.



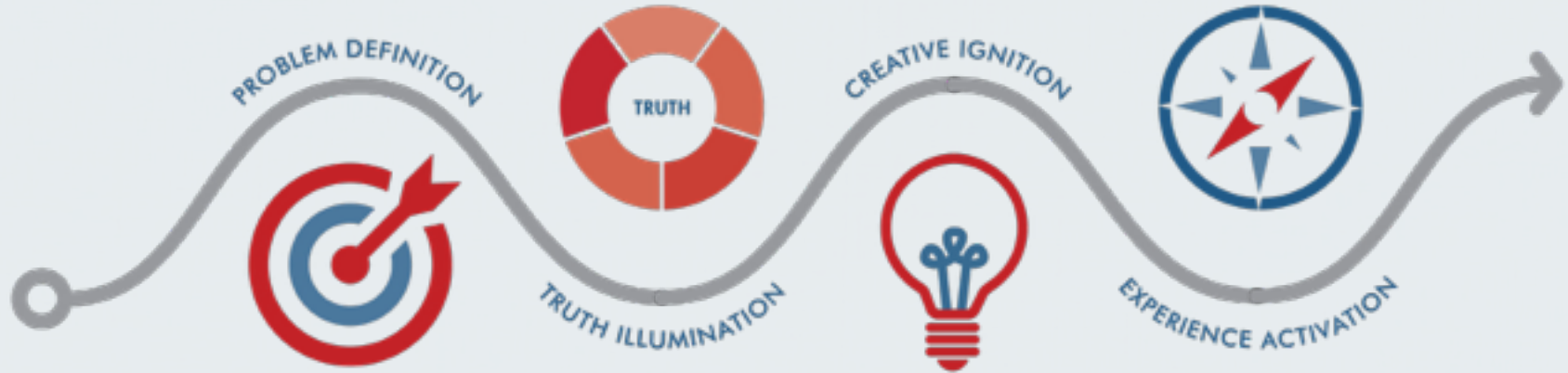




# INTRODUCTION TO THE 5CS FRAMEWORK

# TRUTH TO MEANING

It all begins with our process. We start with the central problem and work to identify the drivers around that problem, uncovering the core truths across the category, culture, connections, company, and consumer. From there, the truths lead to a powerful creative idea that we activate across the brand experience.



# CONDUCTING A TRUTH AUDIT

A disciplined process of digging in the places that matter

## CULTURE

- Cultural barriers or differences to overcome

## CONSUMER

- Our target market
- Their motivations, interests, and influences
- Their attitude toward the behavior, product or service

## CONNECTIONS

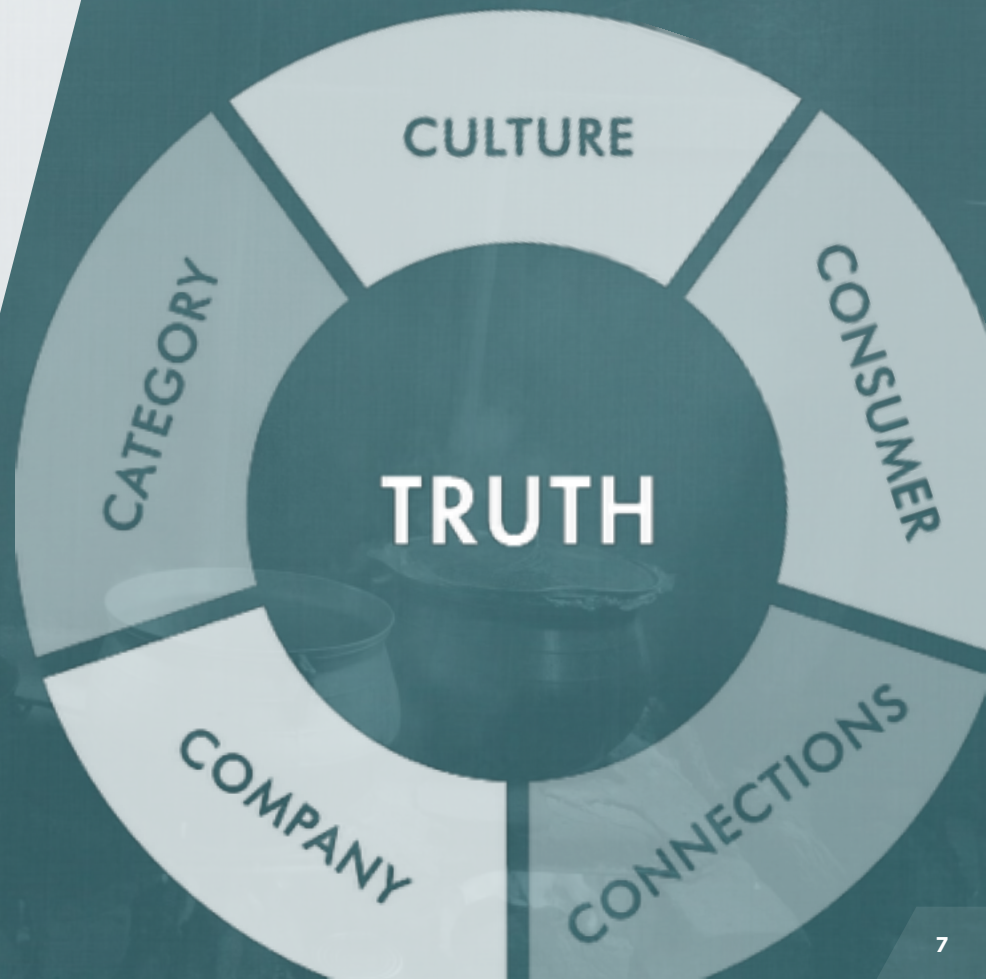
- Channel preferences

## COMPANY

- Overview of the organization or company

## CATEGORY

- Category characteristics
- Competitive set



# THE 5CS

## CULTURE

Understanding consumers as whole must go beyond the individual, as cultural beliefs are one of the strongest forces shaping the consumer mindset. Sometimes they work in our favor, but more often than not, they fuel hurdles.

## CONSUMER

Foundational understanding of consumers beyond demographics to include attitudes/beliefs and behaviors.

## CONNECTIONS

Understanding how our consumers interact and influence each other, as well as the impact from other sources.

## CATEGORY

Seeing the category through the eyes of the consumer, as well as competitors within the category, can help us uncover points of tension and opportunity for our efforts.

## COMPANY

The consumer-facing brand, service, or offering and any existing perceptions that exist.





TRUTH

A person wearing a patterned garment is cooking with large pots over a fire. The scene is dimly lit, with the fire providing the main light source. The person is leaning over the pots, and steam is rising from them. The background is dark and indistinct.

# PROCESS PRINCIPLES

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**BE CURIOUS**

**BE INSIGHTFUL INTO THE HUMAN CONDITION**

**BE REAL**

**RESPECT THE AUDIENCE**



CULTURE

SUMMER

CTIONS





# BIG

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**EXPLODING POPULATION**  
**LARGEST AFRICAN ECONOMY**  
**RAPID URBANIZATION**



# EXPLODING POPULATION

## LARGEST POPULATION IN AFRICA

Nigeria's population has doubled  
over the past 25 years:

1990: 96,000,000

2015: 182,000,000

## YOUNG POPULATION

As of 2015:

Median age is 18

44% of the population is under 15

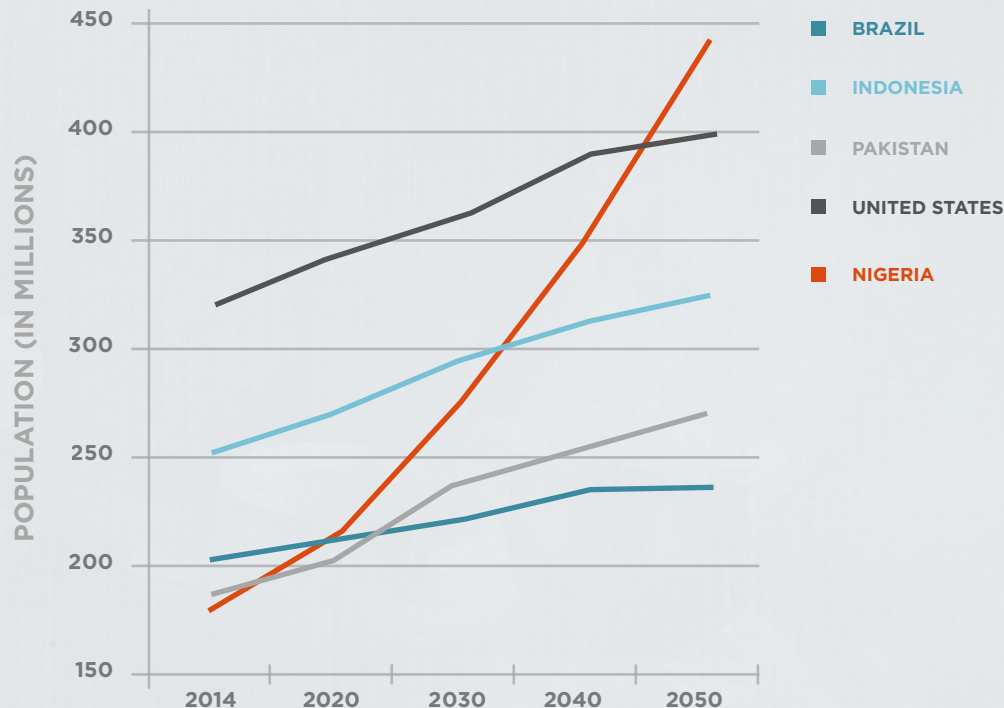


# EXPLODING POPULATION

## WITH NO SIGNS OF STOPPING

The population of Nigeria is projected to surpass that of the United States by about 2050, at which point it would become the third largest country in the world.

### POPULATION PROJECTIONS OF THE 3RD-7TH LARGEST COUNTRIES





# LARGEST AFRICAN ECONOMY

- \$509.9bn GDP
- Recently overtook South Africa as largest economy in Africa.
- Oil is Nigeria's main source of foreign exchange earnings and government financing.



# RAPID URBANIZATION

## HIGH RATE

Current urbanization rate around 5%, compared to: India (2.3%); China (3%); African Average (3.5%)

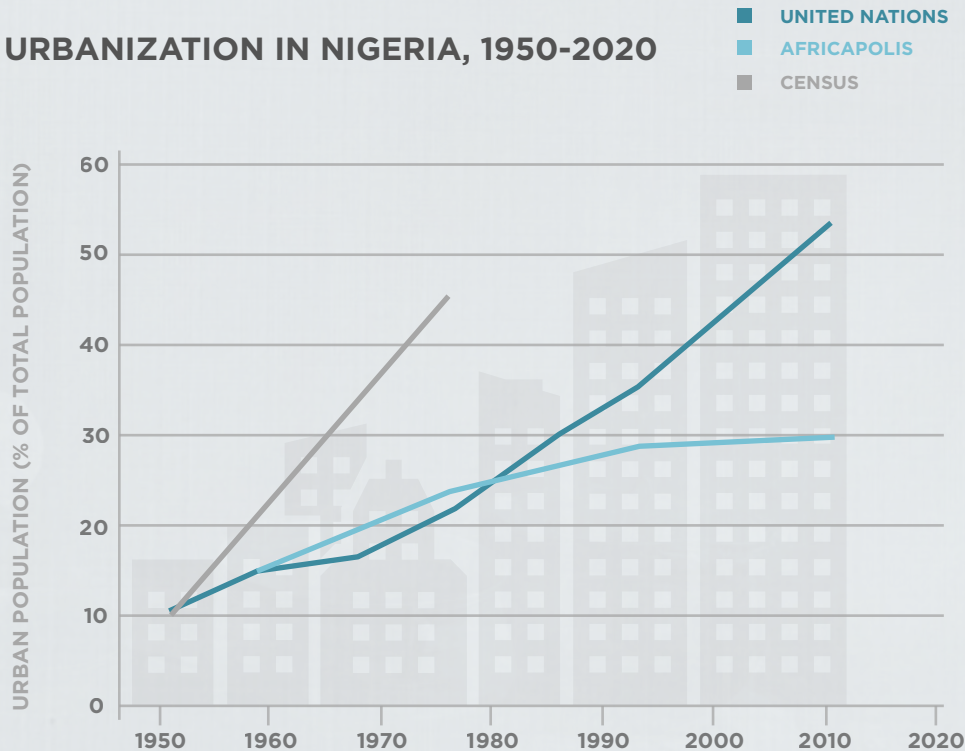
## RURAL TO URBAN RATIO

In 2015 it was estimated that almost 50% of Nigeria's total population was living in an urban environment.

## URBAN EXPANSION

As the population of urban centers grows, so do the city limits. There has been a huge increase in reclassified—'rural' to 'urban'—settlements.

## URBANIZATION IN NIGERIA, 1950-2020





# CENTERS OF URBANIZATION

## TOP FOUR

At the national scale, the most extensive urban spatial expansion has been concentrated around 4 massive urban fields, 2 are Abuja & Lagos.

### ABUJA

Abuja is the capital city of Nigeria. Between 2000 and 2010 Abuja grew at the rate of 139.7%, the fastest in the world. It is located in the centre of Nigeria, within the Federal Capital Territory.

### LAGOS

Lagos, Nigeria's largest city, was once once the capital of Nigeria. While it may not be the judicial capital, it is the economic capital of Nigeria. It is located in South west of Nigeria on the southern coast of Lagos State.





# IMPACT OF GEOGRAPHIC LOCATION

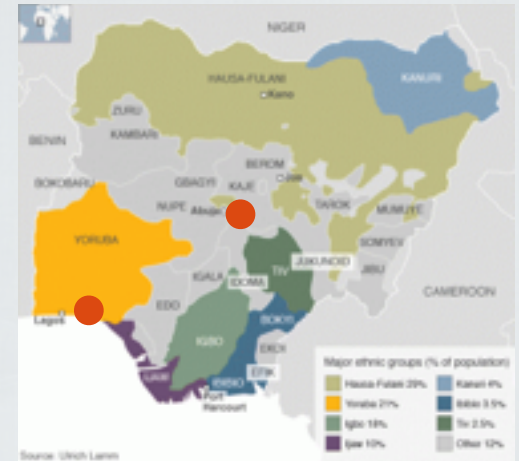
## RELIGION



## POLITICS



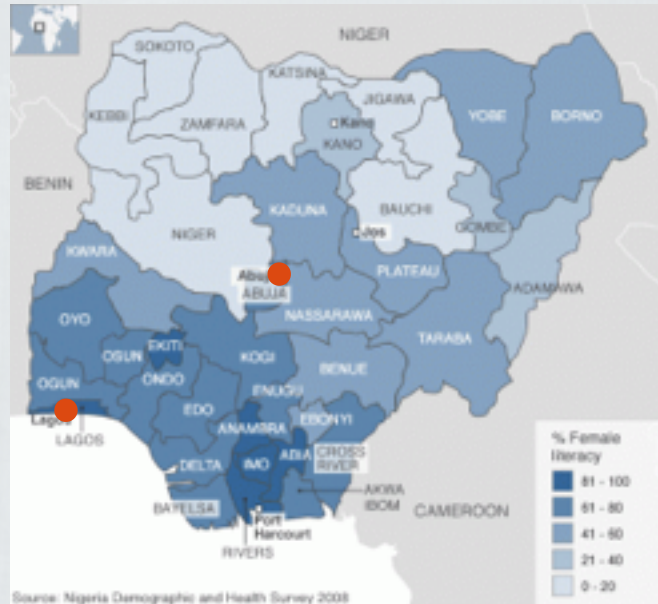
## ETHNICITY



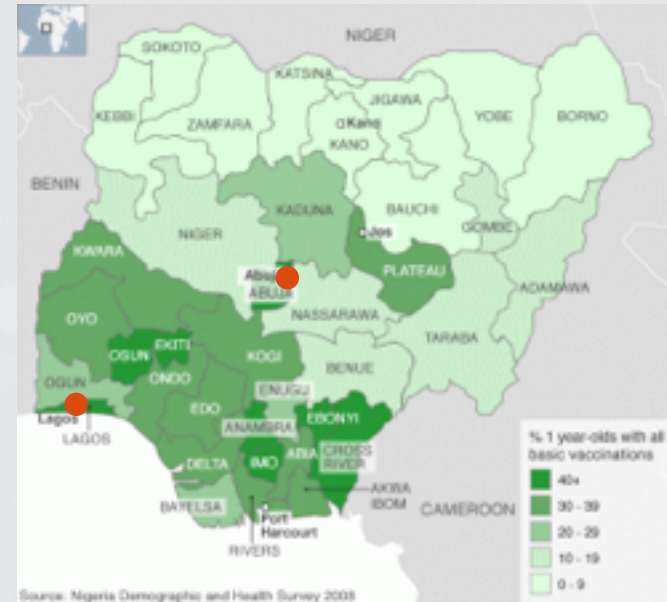


# IMPACT OF GEOGRAPHIC LOCATION

## FEMALE LITERACY



## % OF 1 YEAR-OLDS WHO HAVE BASIC VACCINATIONS





# SECURITY CONCERNS

Boko Haram has been terrorizing North East Nigeria for the past 7 years.

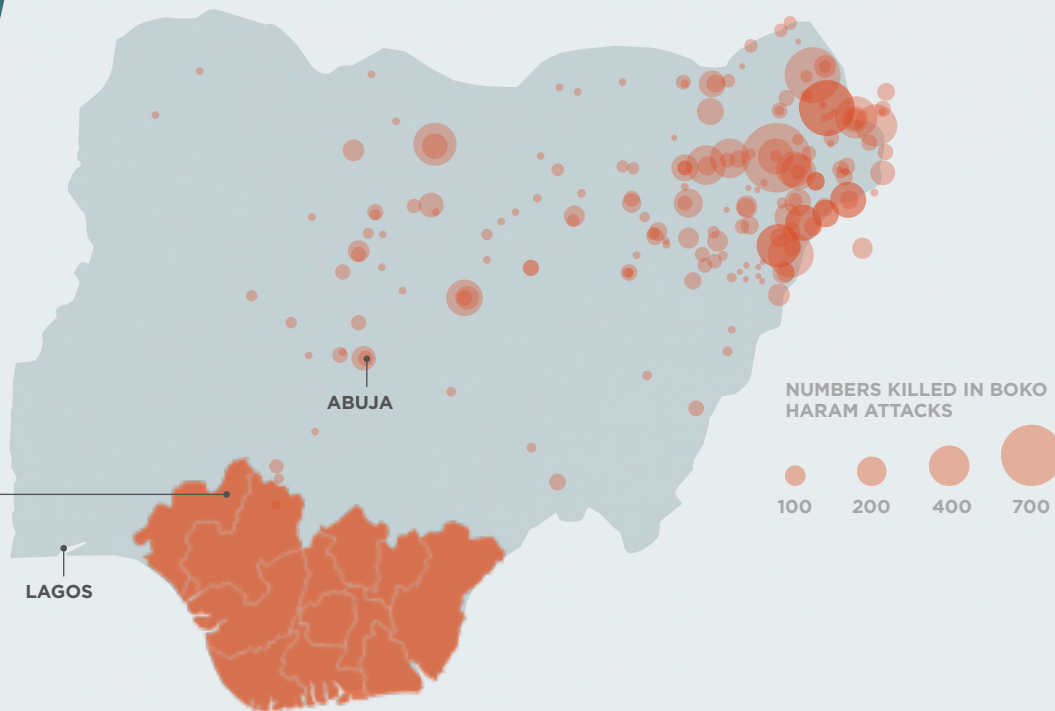
Abuja has experienced multiple attacks; the worst was a bombing in April 2014 that resulted in 88 deaths.

## NIGER DELTA CONFLICT

Since the mid 90's a variety of local militant groups have been targeting major foreign oil companies.

## BOKO HARAM FATAL ATTACKS

Civilians reported killed in Boko Haram attacks Jul 2009–Jan 2015





# **BIG PROBLEMS**

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**ECONOMIC RECESSION  
EXACERBATED INEQUALITY  
CULTURE OF CORRUPTION**

# ECONOMIC RECESSION

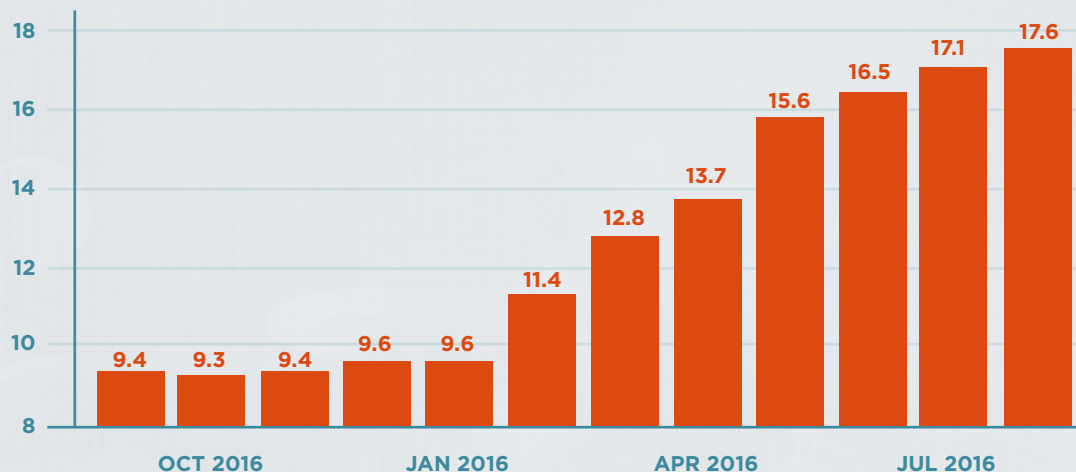
## TOO MANY EGGS IN ONE BASKET

Oil prices have fallen significantly over the past year, and Nigeria has entered a major economic recession after almost a decade of significant economic prosperity.

**AROUND 4.6 MILLION PEOPLE HAVE LOST THEIR JOB IN THE PAST YEAR**

**INFLATION IS AT AN 11 YEAR HIGH OF 17%**

## NIGERIA INFLATION RATE







# EXACERBATED INEQUALITY

“In Nigeria, a country of rampant inequality, the poor have long been desperate, and the rich are still able to buy their way out of problems.”  
—NYT, 2016

## 152 OUT OF 188 COUNTRIES ON THE SCALE OF THE HUMAN DEVELOPMENT INDEX

The Human Development Index is a composite of life expectancy, education, and income per capita indicators.

## BARELY GETTING BY

Most recent statistics show that 76.6% of the population earns less than \$2 a day, 62% less than \$1.25 (extreme poverty).

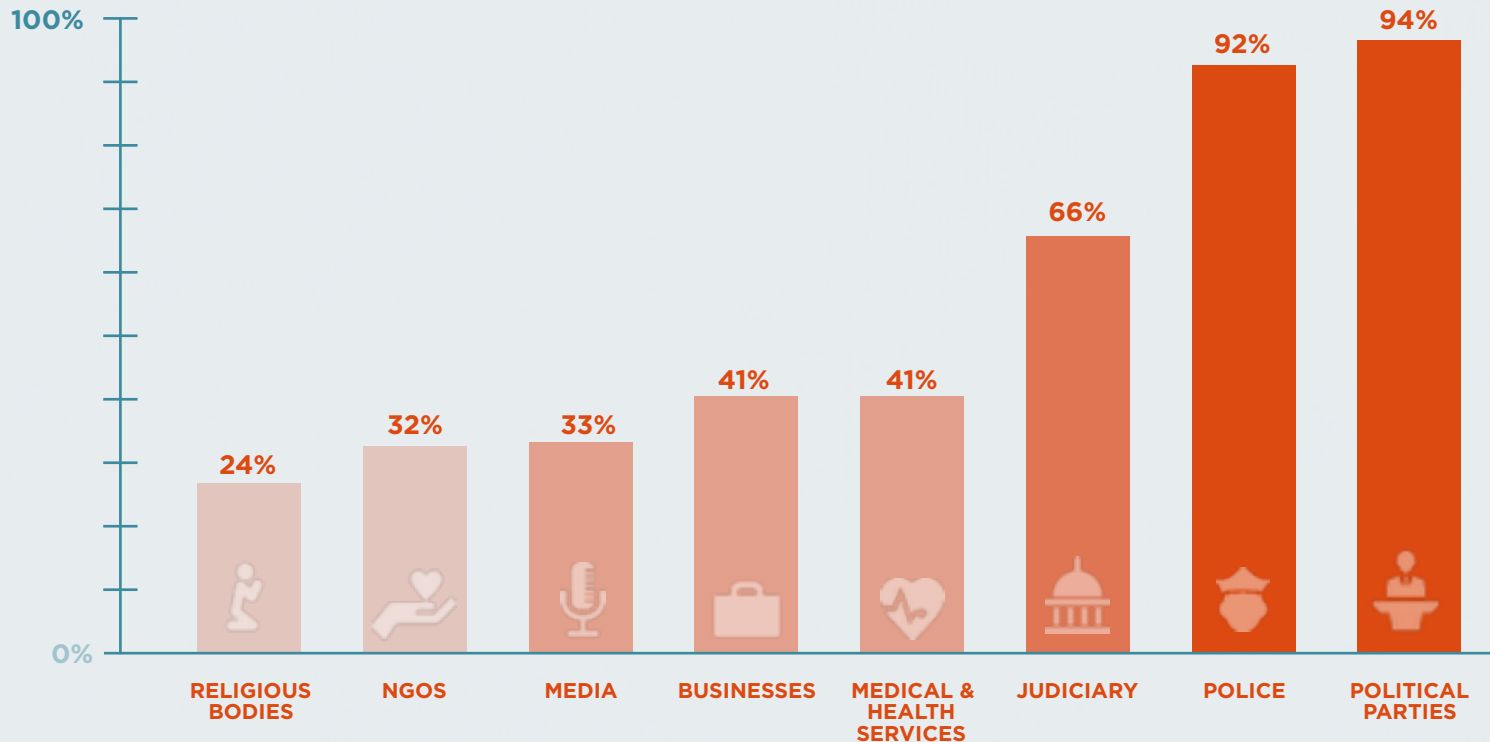
# CULTURE OF CORRUPTION

- Ranks 136 out of 168 on the Corruptions Perception Index
- 63% reported paying a bribe in 2010
- 73% felt that corruption has increased
- NGOs, religious organizations, and the media were perceived as the least corrupt institutions



# CORRUPTION PERCEPTION

% of public who feel the mentioned institution is corrupt/extremely corrupt







# RURAL-TO-URBAN MIGRATION IN LAGOS AND ABUJA

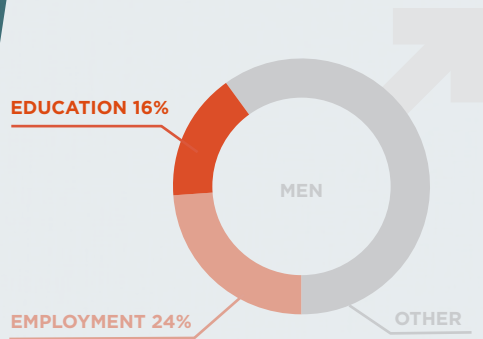
A World Bank study found that rural-to-urban migration accounts for 97% of migrant flows in Lagos State and 85.1% in Abuja.

## MEN AND WOMEN MIGRATE EQUALLY

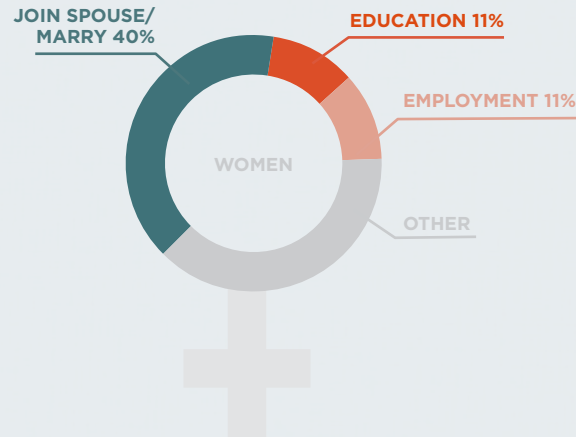
Historically men have been significantly more likely than women to migrate, but data shows no significant difference in migration propensities between men and women.

## THOSE IN SEARCH OF OPPORTUNITY

The most common reasons for men to migrate are to seek employment (24%) and to further education (16%).



For women the most commonly cited reasons were to join a spouse or marry (40%), to further education (11%) and to seek employment (11%).



# YOUNG AND EDUCATED

- It is rarely the poorest and most vulnerable who abandon the countryside for the city but rather the young and relatively well-educated.
- These individuals leave with some assets or resources—and often have social connections in the target destination.
- Education level, in particular, is highly correlated rural-to-urban migration.





# GROWING PAINS

## POPULATION GROWTH > CITY CAPACITY

An estimated 2,000 people enter Lagos every day, many ending up in informal settlements/slums.

## HIGH DEMAND, LIMITED SUPPLY

The housing shortage has inflated the cost of renting and purchasing houses and priced millions of people (particularly low & middle income) out of obtaining housing.







# LAGOS: “AFRICA’S FIRST CITY”

## LARGEST CITY IN NIGERIA

But the exact population is unclear:  
17 Million–21 Million

## HOME OF NIGERIA’S MOST AFFLUENT...

10 of the 13 Richest Nigerians call Lagos home. Lagos is well known for its lavish, extravagant lifestyles and the “get rich” atmosphere and attitude.

## ...AND SOME OF THE LEAST

Lagos is “bursting at it’s seams”, the population is ever increasing and it is estimated that 66% of the population is living in slums.

## RELIGION

Predominantly Catholic

## ETHNICITY

Primary: Yoruba  
Secondary: Awori & Egun

## INSULATED

Lagos’ greater degree of self-sufficiency is likely to insulate it from an oil price downturn compared to its peers.

## ECONOMIC CAPITAL OF NIGERIA

The most self-reliant state in the country with around two thirds of revenue from internally-generated sources.





# LAGOS...

**“A MODEL CITY”**

—New York Times

**“A MEGA-CITY OF SLUMS”**

—IRIN

# LAGO'S SLUMS: MAKOKO

Lagos' Largest, and Highest Profile Slum

## SEEKING TO STAY

After bouts with demolition in 2012 the people of Makoko, with assistance from Urban Spaces Innovation, submitted a plan to develop Makoko into a livable and sustainable community.





# ABUJA: STUCK IN THE MIDDLE

## AT THE CENTER OF IT ALL

“Abuja was planned as a capital where all Nigeria's ethnic groups, tribes, and religions would come together in harmony.”

## EXTREMELY DIVERSE

It seems that Abuja's central location and political significance has brought together a bit of every part of Nigeria.

## UNSUPPORTED GROWTH

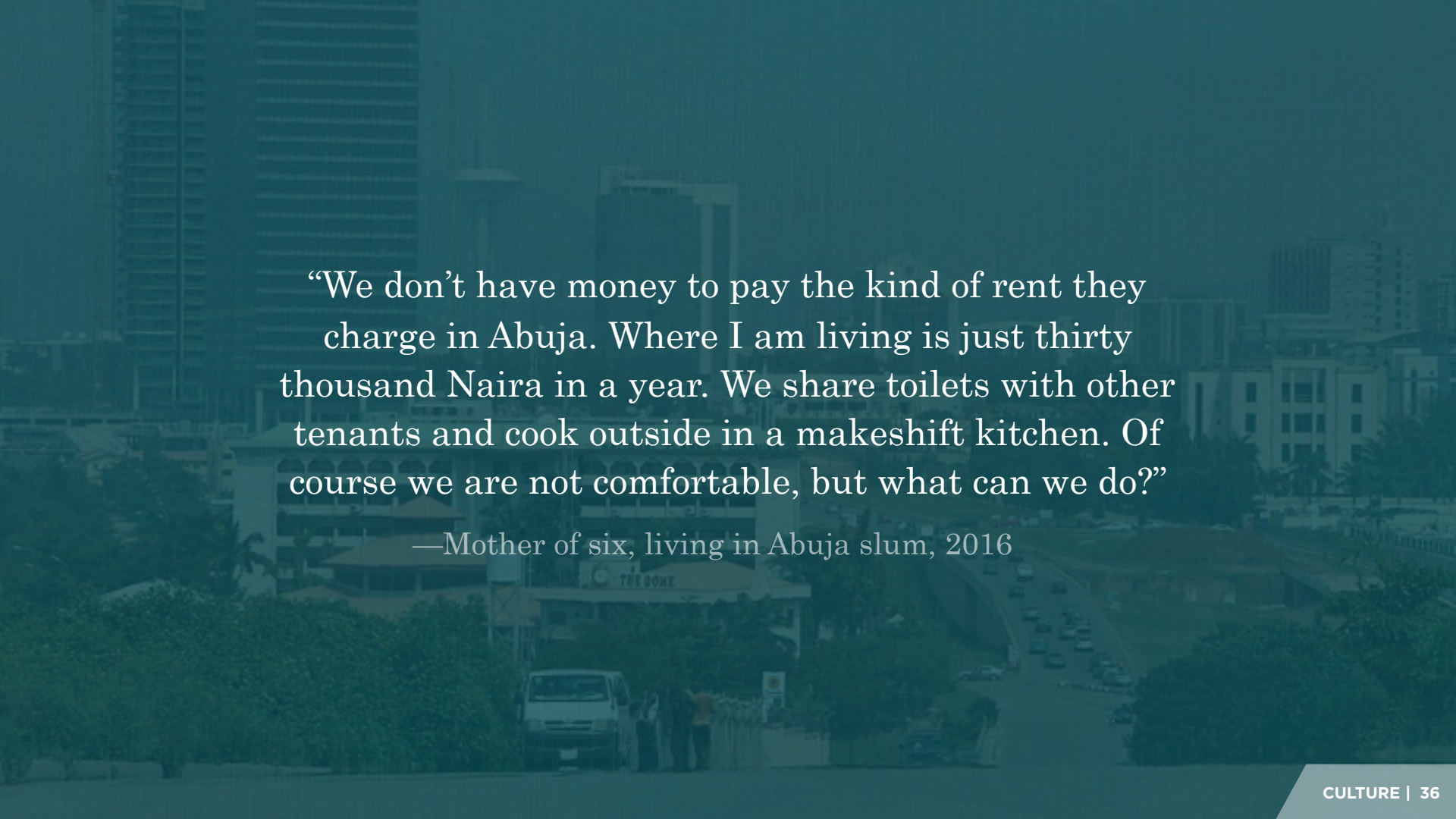
According to the World Economic Forum Abuja is growing at an “eye-wateringly fast rate”, and its current infrastructure is not readily equipped to handle it.

Slums and settlements are interwoven in between modern buildings.

“From the comfort of the first floor of Central Bank of Nigeria Quarters (CBN), you can see the slum dwellers of Garki, the biggest slum in Abuja.”

—The Sun, 2016





“We don’t have money to pay the kind of rent they charge in Abuja. Where I am living is just thirty thousand Naira in a year. We share toilets with other tenants and cook outside in a makeshift kitchen. Of course we are not comfortable, but what can we do?”

—Mother of six, living in Abuja slum, 2016

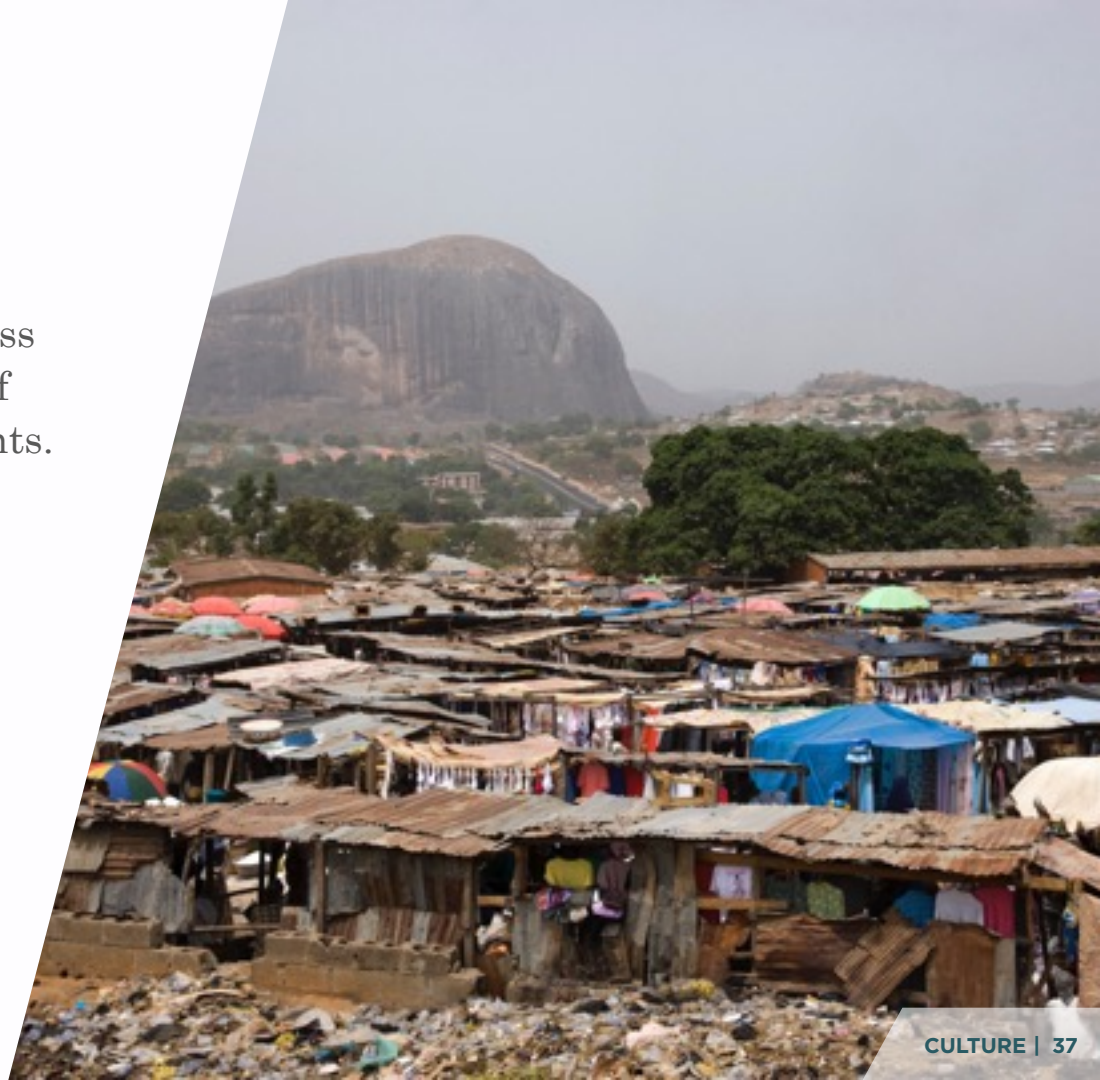
# ABUJA'S SLUMS

## ABUJA HAS THE SPACE, BUT IT'S TOO EXPENSIVE

The population density in Abuja is far less than that of Lagos, but the high prices of rent force people into informal settlements.

## NOT ALL MIGRANTS

Before Abuja, Zuma rock was surrounded by a variety of indigenous villages. Construction displaced these villages, and now members of these villages make up a decent proportion of township inhabitants.





An aerial photograph of a bustling urban market, likely in Tokyo, showing a dense cluster of multi-story buildings, numerous parked and moving vehicles (including trucks and vans), and people walking through the market area. In the background, a city skyline with various skyscrapers is visible under a cloudy sky. The foreground shows a body of water, possibly a bay or harbor, with a city skyline across it.

# SIGNIFICANT DIFFERENCES

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SIZE

GEOGRAPHY

SOCIAL CONNECTIVITY

TRADITIONS

RELIGION





# DIVERSE ETHNICITIES

## ETHNIC

Composed of more than 250 ethnic groups; the most populous and politically influential are: Hausa and the Fulani 29%, Yoruba 21%, Igbo (Ibo) 18%, Ijaw 10%, Kanuri 4%, Ibibio 3.5%, Tiv 2.5%

## LANGUAGE

English (official), Hausa, Yoruba, Igbo (Ibo), Fulani, over 500 additional indigenous languages

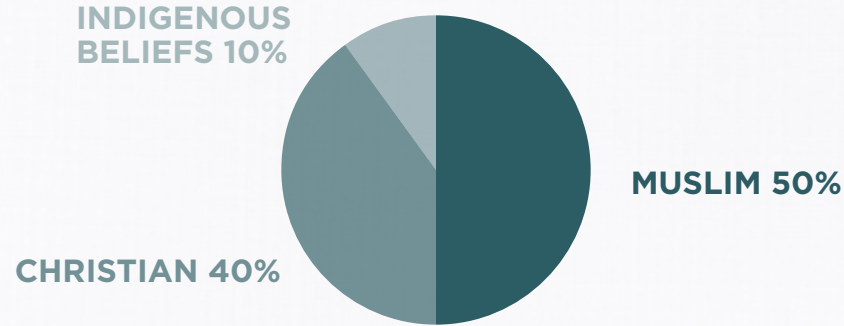
## BLOOD LINE

Nigerians strongly identify with their ethnic backgrounds.

## THE “UNOFFICIAL” LANGUAGE OF NIGERIA: PIDGIN ENGLISH

It is used very commonly throughout the country, especially by lower income groups

# DIVERSE RELIGION



## RELIGIOUS COMMITMENT

Nigeria has been noted as a leading religious nation with about 91% of the population attending religious services and 95% praying regularly.

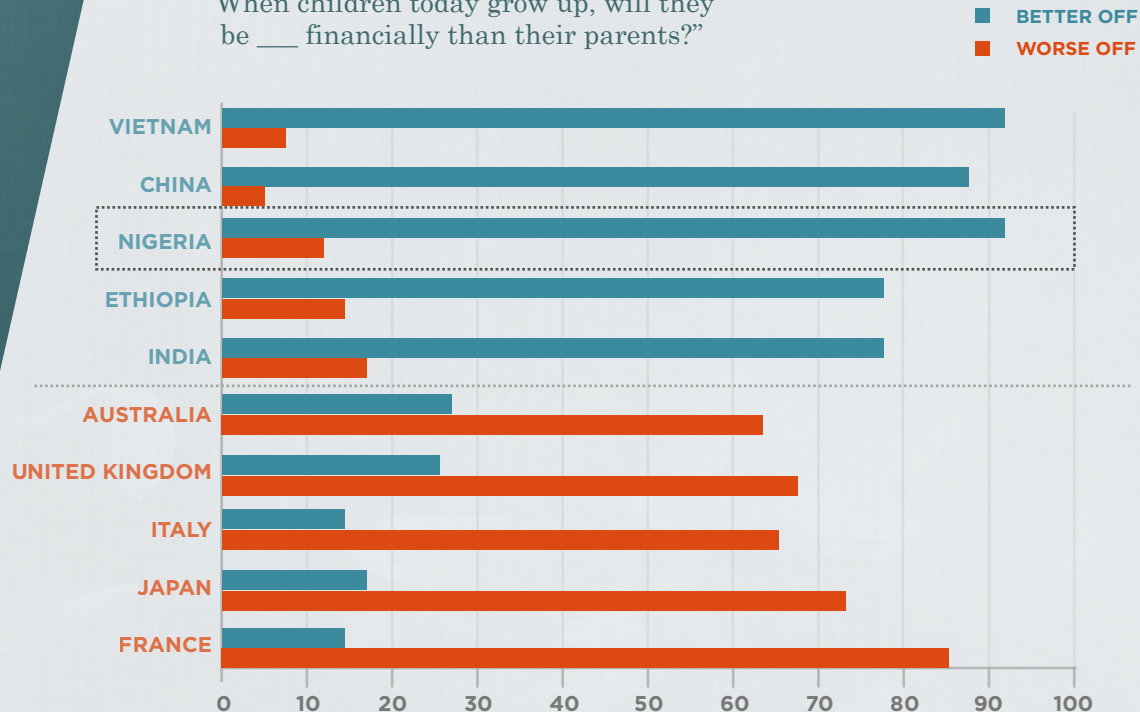


# OPTIMIST

- Even in the face of all the aforementioned difficulties, Nigerians constitute some of the most optimistic people in Africa.
- In 2015 almost 85% of Nigerians were optimistic about the future.

## EMERGING OPTIMISM, ADVANCING GLOOM

“When children today grow up, will they be \_\_\_ financially than their parents?”



Note: Charts top and bottom readings in 40-country poll.

Source: Pew Research Center survey conducted March 25-May 27, 2015. Data based on 45,435 in-person and telephone interviews in 40 countries with adults 18 and older.

# FAMILIAL STRUCTURE

## IMPORTANCE OF CHILDREN

“Children are very important to Nigeria families because parents believe that their children will provide support for them in their old age.”

## IMPORTANCE OF MARRIAGE

Getting married (in addition to having children) having children are regarded as musts in Nigerian culture.



# FAMILIAL STRUCTURE

## IMPORTANCE OF EXTENDED FAMILY

Extended family members are considered as being part and parcel of one's immediate family and are consulted for individual decisions.

## HIGH REGARD FOR ELDER

Family relationships are mostly guided by strict system of 'seniority'





# ENDURING PATRIARCHY

## PATRIARCHAL & OPPRESSIVE

The latest Social Institutions and Gender Index report ranks Nigeria 79 out of 86 countries.

## DEMOGRAPHIC VARIATIONS

Almost all cultures with-in Nigeria have patriarchal roots, but some currently institute these traditions more others.

## SHARIA INFLUENCE

Sharia customs traditional favor men. Many regard tenants of Sharia law as infringements on women's rights.



# CULTURE SUMMARY

## NIGERIA



Strong, yet fragile (oil dependent) economy



Urbanization driving both modernization and structural inequalities/violence



Plagued by mistrust and high levels of perceived corruption

# CULTURE SUMMARY

## NIGERIA



Strong, yet fragile (oil dependent) economy



Urbanization driving both modernization and structural inequalities/violence



Plagued by mistrust and high levels of perceived corruption

## LAGOS



Economic and Cultural Capital



Known to be “lavish” and extravagant



Nigeria’s Melting Pot



Over-populated townships, and over-priced homes



# CULTURE SUMMARY

## SOCIAL STRUCTURES & TRENDS



Extremely diverse,  
young, on-the-move and  
exploding population



Family Centric &  
Family First



Optimists  
grounded in strong  
religious beliefs



Ambitious and  
willing to take risks

## CULTURE TRUTH:

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Nigeria boasts a powerful economy that benefits a fortunate few who live lavish lives and appear to be immune to the problems that plague the rest of society. People recognize this and covet the success of the fortunate few.

## CULTURE TRUTH:

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But, they won't find their better tomorrow if they remain in the countryside, and the government certainly is not in a position to help.

To get theirs, they need take the risk, travel to the city, and roll with the punches.

They believe that...



## CULTURE TRUTH:

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Better Days are Ahead



CONSUMER

The image features a circular diagram divided into three segments. The top segment is white and contains the word 'CONSUMER'. The bottom-left segment is light blue and contains the word 'CATEGORY'. The bottom-right segment is light blue and contains the word 'CULTURE'. The background is a dark teal color with a faint, abstract pattern of leaves or branches.

CATEGORY

CULTURE



# MACRO TRENDS

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**RESPECT FOR BRANDS**

**MATERIALIST ON A BUDGET**

**SECOND HAND SALES**

**SHORTER TERM PURCHASES**

**LOOKING FOWARD**



# RESPECT FOR BRANDS

Brands play an important role in Nigerian society

## FAVOR INTERNATIONAL BRANDS

Nigerians prefer buying products from international brands, often considering them to be of a higher quality than locally produced alternatives.





# MATERIALISTS ON A BUDGET

“I would call us the ambitious class, we’re hardly middle class but we strive hard to live the life we want. We can’t afford most of the things we have, but we buy them anyway because we aspire for the lifestyle they bring.”

## DRESSED TO IMPRESS

Nigerians believe looking good commands respect from the people around you.

## FRUGAL FASHION

Many cannot afford to purchase the real deal will opt for an imitation because they yearn for the status it brings and the respect it commands.



# SECOND-HAND SALES

## BARGIN SEEKING

Regardless of income, Nigerians are notorious bargain hunters, haggling at markets for many “big-ticket” items, including electronics, appliances, cars and furniture are bought second-hand.

In some cases it's not just price that drives the uptake of second-hand goods, consumers may believe that imported second-hand goods are more durable.





# SHORT TERM PURCHASES

## LIVING DAY-TO-DAY

Most Nigerian consumers buy for the purpose of meeting immediate needs and limited daily budget.



# LOOKING FORWARD

## GREATER ASPIRATIONS

Low-income respondents living in rented and rooming-house types of accommodation 73% of them expressed an intention to move to another residence.

56% of this category of respondents intend to move into self-contained flats.





The background of the slide is a photograph of a person's hands holding a large stack of Malaysian Ringgit banknotes. The image is overlaid with a semi-transparent dark teal filter. The text is centered and white.

# **PURCHASING DECISIONS AND INFLUENCES**

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**PURCHASING POWER  
PURCHASING INFLUENCES**



# PURCHASING POWER

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## WOMEN

Their Domain

### MAINTAIN THE HOME

Across all Nigerian ethnicities, women are traditionally responsible for cooking, cleaning, childcare, fetching water, fetching fuel (normally wood).

### COOKING IS UNDER THEIR CONTROL

Because it is classified as “feminine” women traditionally decide what is being cooked and how it is prepared, this may include selection of fuel type.

&

## MEN

Their Money

In both Lagos and Abuja, 80% of women decide how their cash earnings are spent, but have little say in how their husbands' money is spent - Given the price of cookstoves/LPG (and wage disparities) men will likely finance the purchase.

The degree of male dominance in decision making varies per ethnicity and religion. In Abuja, men in muslim households are likely to be more dominant and/or require women be kept indoors.

# PURCHASING INFLUENCES

## FAMILY DRIVEN

- The family constitutes the most influential primary reference group shaping a buyer's behavior.
- As per Nigerian culture senior individuals will have a more significant say.
- As it pertains to household decisions, the husbands mother will likely hold a very strong opinion.

## COMMUNITY DRIVEN

People often rely heavily on recommendations from friends outside of their family.





A photograph of a group of young women in a community setting, overlaid with a dark teal filter. One woman in the foreground is holding a baby wrapped in a patterned cloth. The women are wearing colorful, patterned clothing. The text 'OUR TARGET:' is centered over the image.

# OUR TARGET:

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**YOUNG, MARRIED WOMEN  
LIVING IN LOW-INCOME  
COMMUNITIES**





# HOUSEMAKERS AND BREADWINNERS

## MAINTAIN THE HOME

Women are traditionally responsible for cooking, cleaning, childcare, fetching water, fetching fuel (normally wood).

## ... AND HOLD JOBS

At the time of the DHS 2013 survey, 73% of women in Lagos were employed, and in Abuja it was 66%.

# HEAD CHEFS

## COOKING IS UNDER THEIR CONTROL

Because it is classified as “feminine” women traditionally decide what is being cooked and how it is prepared, this includes selection of fuel type.

## PRIORITIZE FAMILY NEEDS

Cooking a proper meal on time and in sufficient quantity is more important than fuel choice.

Food purchases account for as much as 70% of family income.





# CONSUMER SUMMARY

## MACRO TRENDS



Bargain hunters  
Invested in their  
Self Image



Prioritize satisfaction  
of immediate, short-  
term needs



Respect and Value  
Brands



# CONSUMER SUMMARY

## TARGET AUDIENCE



Wife, Mother,  
Homemaker, &  
Breadwinner, they have  
little time to spare



Put the wellbeing of  
their family first



An enduring patriarchy  
limits their decision/  
purchasing power, but  
this may not be the case  
with cooking

## CONSUMER TRUTH:

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Family comes first. As mothers, wives, and overall caregivers their families (both immediate and extended) depend on them for everyday essentials. They are the keystone of the family unit.

## CONSUMER TRUTH:

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However, keeping the family satisfied is difficult on such an impossibly small budget. They make the most out of every penny, hunting for the best deal and attempting to negotiate a better one when they find it.

At the end of the day though there's not much left to satisfy their own desire and aspirations.  
They are...



## CONSUMER TRUTH:

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Striving while Struggling



CONNECTIONS

TURE

CON

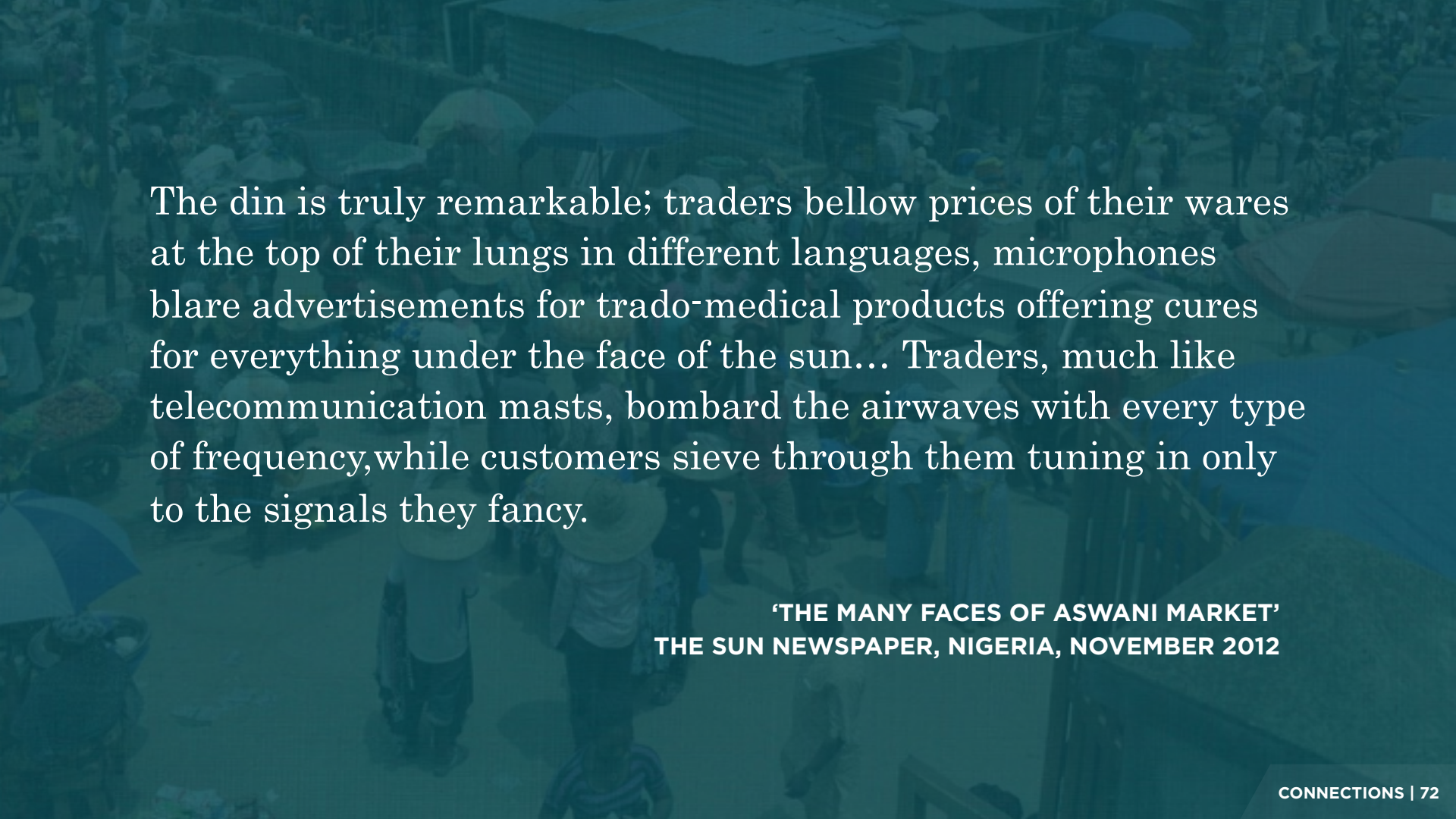


# THE MARKETPLACE

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INFORMAL SHOPPING  
MORE THAN A MARKET  
EXPERIENCED NEGOTIATORS





The din is truly remarkable; traders bellow prices of their wares at the top of their lungs in different languages, microphones blare advertisements for trade-medical products offering cures for everything under the face of the sun... Traders, much like telecommunication masts, bombard the airwaves with every type of frequency, while customers sieve through them tuning in only to the signals they fancy.

**‘THE MANY FACES OF ASWANI MARKET’  
THE SUN NEWSPAPER, NIGERIA, NOVEMBER 2012**



# INFORMAL SHOPPING SECTOR DOMINATES

## FAMILIAR FACES

Many consumers still prefer to make purchases, big or small, in the open air market where they can form intimate relationships with sellers.

## FUEL MERCHANTS

While it's possible in rural areas for women to collect their own wood, their urban counterparts mostly rely on firewood, coal, and kerosene merchants in informal markets to satisfy their fuel.



# MORE THAN A MARKET

## A WAY OF LIFE

Of women who are employed in Nigeria, a majority of them work in the sales and services sector.

53% of women in Abuja and 66% of women in Lagos work in the sales and services sector.







# EXPERIENCED NEGOTIATORS

“Regardless of  
income, Nigerians  
are notorious  
bargain hunters”  
—Euromonitor  
International, 2015

## **BARGAINING**

At these markets consumers have the opportunity to haggle for products. Striking a deal saves money and is rewarding in itself.

## **CULTURAL PREFERENCE**

Consumers often prefer traders who speak the same language as them, as they are traditionally able to barter a better deal.

# LITTLE TIME TO SPARE

## ON THE MOVE

Many Nigerian's will choose to purchase groceries and other household items on their way home from work at familiar road side stands or markets they pass on their commute.



The background of the slide features a blurred photograph of a crowd of people, likely at an outdoor event. In the foreground, a large, black, spherical speaker with a mesh grille is prominently displayed, resting on a wooden surface. The entire image is overlaid with a semi-transparent dark teal filter.

# OTHER FORMS OF CONNECTIVITY

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PERSONAL CONNECTIONS  
COMMUNITY HIERARCHIES  
MEDIA PENETRATION  
MOBILE



# PERSONAL CONNECTIONS

Word of mouth plays a key role in connecting.

Within communities attention is paid to trusted opinion leaders— i.e. community leaders, community doctors, senior family members, etc.

Oando distributed LPG cooking stoves to women entrepreneurs in Ipetumodu area of Osun State in Western Nigeria





# COMMUNITY HIERARCHIES

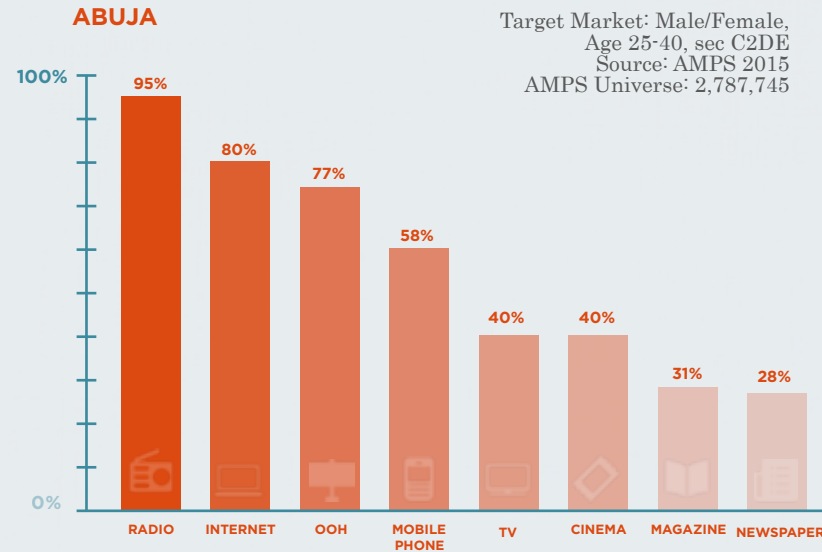
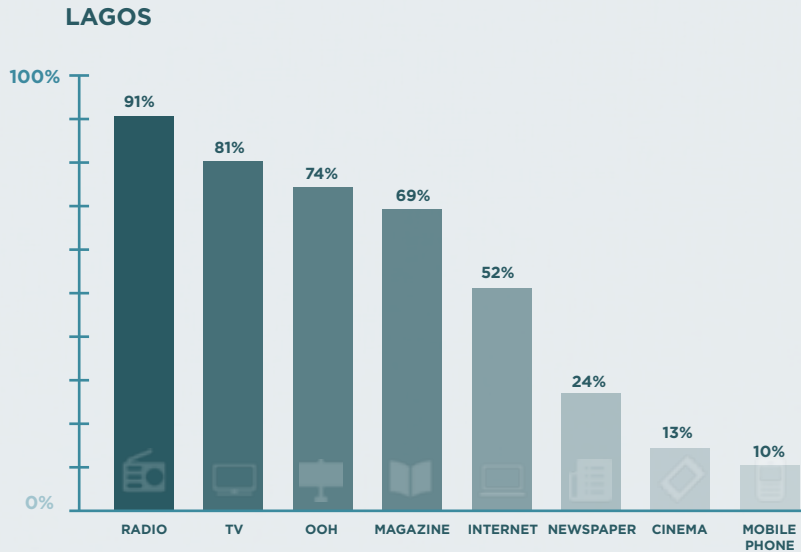
## INFORMAL GOVERNMENTS

Many townships and low income communities have an informal government in place.

For example, in Makoko local chiefs, known as Baales, preside over various parts of the waterfront.

# MEDIA PENETRATION

**NOTE:** TV, Radio, and Print is accessed at least once in the last one week, while others are accessed at least once in the last four weeks



Target Market: Male/Female,  
Age 25-40, sec C2DE  
Source: AMPS 2015  
AMPS Universe: 2,787,745

## FINDINGS:

**LAGOS:** Radio, TV, OOH have the highest penetration

**ABUJA:** Radio, internet, OOH have the highest penetration with TV on the average



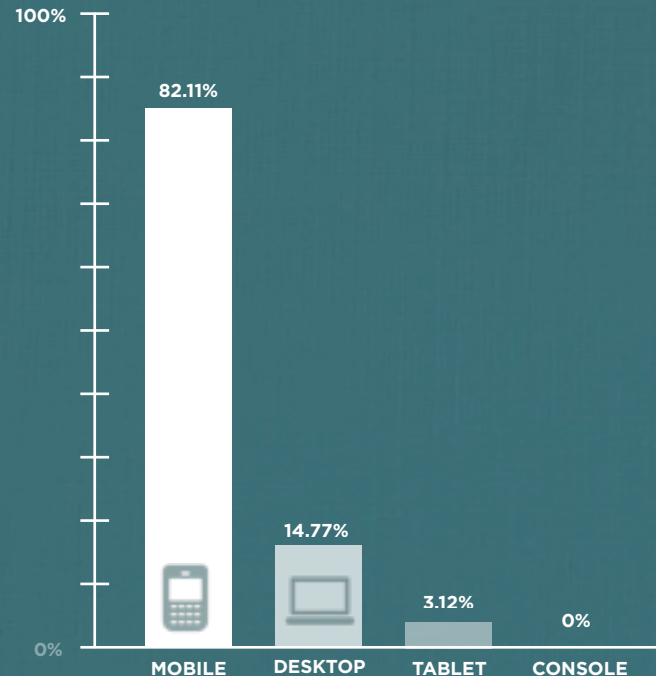
# MOBILE - MORE THAN A PHONE

## ON THE RISE

- 68 mobile phones per 100 people
- 89% of Nigerians own a cellphone, 27% of whom own a smartphone

## INTERNET ACCESS

Of Nigerians who access the internet, 82% do so using a mobile phone



# CONNECTIONS SUMMARY

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Open-Air &  
Open Prices



Informal &  
Interpersonal



Value Seller-Buyer  
Relationships



Radio is King



Trust in Community  
Opinion



Mobile Phones =  
Internet Access

## CONNECTIONS TRUTH:

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In a country plagued by corruption, scams, theft, and fraud it's difficult to decide who you truly trust.

Our consumers navigate this uncertainty by leveraging various interpersonal relationships. Rather than purchasing goods at formal shopping centers, they opt for the many informal markets woven throughout urban streets.



## CONNECTIONS TRUTH:

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They are familiar and comfortable in these markets. They know the rules, can recognize a bad deal, are able to negotiate prices, and can form fruitful interpersonal relationships with sellers.

Similarly, for information and the news they tune in to local radio stations and seek testimonials and advice from trusted members of their communities.  
Put simply...

## CONNECTIONS TRUTH:

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# Relationships Rule



CATEGORY

CON

CON



A woman is cooking outdoors in a slum. She is sitting on the ground, stirring a large pot of food. There are several other pots and bowls around her. The background shows a cluttered outdoor area with various items and structures.

# COOKING FUEL

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**FUEL PREVALENCE VS FUEL PREFERENCE**  
**FUEL ACCESS: AFFORDABILITY AND AVAILABILITY**

# FUEL PREVALENCE ≠ FUEL PREFERENCE

## HIGH PREVALENCE OF TRADITIONAL METHODS

90 million Nigerians, and almost all public institutions, cook with wood on the traditional “three-stone fire.”

## PREFER KEROSENE, BUT USE WOOD

- A study conducted in 2012 found that while 78% of women preferred kerosene, 75% of the women cooked with wood/coal.
- About 60% of women chose fuel-wood energy because it was available cost-free.



# LIMITED ACCESS: AFFORDABILITY

## PRICE AS A PREDICTOR OF FUEL CHOICE

In a majority of the literature exploring predictors of fuel choice, both in and outside of Nigeria, the authors stress the predicting power of price.

## BLACK MARKET PRICE GOUGING

Despite governments attempts to regulate price, fuels, in particular kerosene, are notorious for being purchased in bulk at low prices and sold for far higher at informal markets during times of short supply.

## HIGH PRICES CAUSES LOW DEMAND, OR LOW DEMAND CAUSE HIGH PRICES?







# LIMITED ACCESS: AVAILABILITY

## LACK OF SUPPLY

- Due to a lack of demand, most LPG is exported.
- Kerosene shortages occur frequently, leaving many with out fuel.
- Fuel shortages are further complicated by the frequent attacks carried out against oil companies and their pipelines.

## OUT OF REACH

- With short supplies, the locations to buy non-biomass fuels are few and far between.
- Studies exploring predictors of LPG uptake found that the physical distance was negative correlated with LPG uptake.

# OTHER USES OF SMOKE/WOOD FUEL

## FOOD PRESERVATION

Smoking meats and fish is common practice in communities that lack refrigeration capabilities.

## CONSTRUCTION

In some of the interview sessions householders indicated that when they were constructing a new building and wanted to move in quickly, they used wood smoke to fast track the drying of the mud blocks. It is believed that the wood smoke will prolong the life of that building.

## TRADITIONAL MEDICINE

The traditionally-held belief is that the procedure involved in preparing medicinal herbs influences its potential effectiveness. A special fireplace is created for cooking medicinal herbs in homes with specific arrangements of the wood fuel in the fireplace.

“Ordinarily when cooking my meals I don’t pay attention to the wood arrangement, but for the herbs, the wood must not be chunked in the fireplace but be appropriately arranged at an equal distance to other wood”

“The use of wood smoke does no harm to the food; it only prolongs food shelf life”



# KEROSENE

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**PREVELANCE OF KEROSENE  
A FUEL OF THE PAST  
THE FINAL BLOW**





# PREVALENCE OF KEROSENE

## EQUIPPED FOR KEROSENE

Households in the urban areas depend heavily on kerosene as a fuel type for cooking.

77% of urban homes own a kerosene stove.

## KEROSENE FOR LIGHTING

Kerosene is the primary energy used for lighting homes in the south.

## HISTORY OF KEROSENE COOKING

In 1980 biomass only accounted for 47.6% of cooking energy - Kerosene accounted for 49%.

Kerosene has been on the decline - now biomass accounts for around 90% of cooking energy.

# A FUEL OF THE PAST

## **RIISING PRICES & MISSING FUEL**

Many of households have been forced to switch to traditional fuel sources due to the high cost of kerosene and its scarcity in recent time.





# THE FINAL BLOW

Prices of kerosene skyrocketed at the start of this year when the government removed the subsidy on kerosene.



# COOKING

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**INGRAINED IN CULTURE & TRADITION**  
**NECESSARY SKILL**



# INGRAINED IN CULTURE & TRADITION

Cooking touches on an entire lifestyle, which can include gathering wood (an activity with a strong social component) as well as cooking (an activity heavily influenced by tradition).

Changes in lifestyle may bring significant benefits—the ability to replace wood gathering with productive economic activities, for example—but they are not undertaken lightly.



# NECESSARY SKILL

## HIGH EXPECTATIONS

Women are expected to be able to cook, and cook well, in accordance with Nigerian traditional meals. Inability to cook may be regarded as poor upbringing on the part of a women parents.

Therefore, women are taught by their mother how to cook from a young age, helping out in the kitchen as early as 7 years old.





# GETTING TO CLEAN

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**THE PROBLEM WITH TRADITIONAL METHODS**

**PERCEPTIONS OF CLEAN COOKSTOVES**

**BARRIERS**

**STOVE STACKING**

# THE PROBLEM WITH TRADITIONAL METHODS

## SILENT KILLER

Cooking smoke causes over 95,000 deaths, mostly women and children in Nigeria annually. For those who survive the smoke there are serious health problems.

## EXPENSIVE AND INEFFICIENT

- Uses 90% more wood than is necessary
- Must purchase in urban environments

## ENVIRONMENTALLY UNFRIENDLY

Fuel wood is a major cause of deforestation CO2 emissions from millions of cooking fire are contributing to greenhouse gases.

## TOP THREE KILLERS IN NIGERIA:

Malaria  
HIV/AIDS

Upper Respiratory Infections



# PERCEPTIONS OF CLEAN COOKSTOVES

## DIFFICULT

“Improved cookstoves that are more complicated than traditional technologies may require training and ongoing correct use to reap their benefits.”

## UNIFORM

Traditional stoves are home made, easily modifiable, and easy to fix. They are entirely customizable.

Most clean cookstoves fall under a “one size fits all category.”

## EXPENSIVE

In a survey of women from Abia State 87.5% cited the high cost of start up as a reason for not using an LPG cookstove.

“Our food types (beans, yam, rice, cassava flour) can take a longer time to prepare [...], not only that we use big cast iron cooking pots that require much heating before cooking can be done [...] considering all these factors then, I think firewood will be faster during cooking [...] also this type of pot is not convenient for use on the kerosene stove.”





# LPG COOKSTOVES: BARRIERS

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AVAILABILITY

COST

LONG-TERM INVESTMENT

PERCEPTION OF RELIABILITY

LOW HEALTH RISK PERCEPTION

“DANGEROUS”

NO SECONDARY USES

# STOVE STACKING

## TWO FOLD BEHAVIOR CHANGE

(1) Uptake & (2) Exclusivity

A clean cookstove is only effective if it is used exclusively. If clean and traditional stoves are used simultaneously, there is no benefit to the clean stove.

## MIXING FUEL TYPES

Due to rising prices of kerosene, rather than cooking with kerosene many families choose to instead use it only to light biomass.

## HOUSE-HOLD SIZE

Household size is commonly positively correlated with likelihood of stove stacking - Likely because they are able to cook greater amounts of food in a shorter period of time.

## OLD RELIABLE

Negative perceptions regarding the reliability and the availability of fuel may drive families to keep traditional stoves in place “just in case.”



The background of the slide is a photograph of a large, dark metal cooking pot, likely a traditional African 'medija' or similar, sitting on a wooden tripod stand over a fire. The pot is filled with food, possibly a stew or soup. The entire image is overlaid with a semi-transparent dark teal filter. The text is white and centered.

# **SUPPORT FOR CLEAN COOKSTOVES**

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**AN AMBITIOUS GOAL  
MIXED REVIEWS  
CONCERNING ASSOCIATIONS  
FACING HEADWINDS**



# NATIONAL SUPPORT

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Nigerian Alliance for Clean Cookstoves' set the goal to introduce 10 million fuel efficient and clean cookstoves to Nigerian homes and institutions by 2020.

# MIXED REVIEWS: THE GOOD

Reporting on Positive Health  
Effects

Lauded as a Necessity for  
Advancement

Potential Jobs Creator

Negative Reporting on  
Traditional Cooking  
Methods

## Green ambassadors creating wealth with renewable energy

Posted By: DANIEL ESSIEF on: April 06, 2016 In: Uncategorized No Comments

Print Email

HOME > COVER / FEATURES / **DAMAGE AIR POLLUTION DOES TO YOUR HEALTH**



## Damage air pollution does to your health

— 9th October 2016

By Oge Okator  
(oatlineackonkwo@yahoo.com)

Think of it this way, you are driving behind this trailer, truck or even one

Home > Business > **UNDP: Access to Renewable, Clean Energy Necessary for Sustainable Development**

## UNDP: Access to Renewable, Clean Energy Necessary for Sustainable Development

May 31, 2016

1000 0

## Cooking with firewood dangerous for mothers, unborn babies — Expert

September 29, 2016 Sade Oguntola Health News

## War against traditional stoves, open fires: Many winners, few losers

Posted By: OLUKOREDE YISHAU on: November 28, 2014 In: Online Special No Comments

Print Email

# MIXED REVIEWS: THE NOT SO GOOD

## Stakeholders seek minister's intervention in N9.2bn cookstoves project impasse

Posted By: Olufemi Adesun on: March 08, 2015 In: Business, Real Estate & Environment No Comments  
44 Print 52 Email

## N9.2bn Clean Cook-Stove Project Controversy Worries Group

## Senator Saraki Slams N9.3b 'Clean Cookstoves' Contract

The chairman of the Senate Committee Chairman on Environment & Ecology, Senator Bukola Saraki has called for a review of the controversial N9.3 billion Clean Cookstoves Contract recently awarded by the Federal Government, citing lack of transparency and accountability in the procurement process.

## Anxiety mounts over FG's N9.2bn cook stoves project

by Nigeria Clearcooking | Sep 1, 2015 | News | 0 comments



### AFRICA

June 10, 2015 4:42 PM  
Chris Steele

## Questions Surround Nigeria Clean Cook Stove Program



# CONCERNING ASSOCIATIONS

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**GOVERNMENT**



**BLACK MARKETS**



**“BIG-OIL”**

# FACING HEADWINDS

## **RIISING PRICES**

Cost of LPG and cylinders have rising.

## **DECLINING ACCESS**

Access to kerosene has also declined in recent times.

## **MOVING DOWN THE LADDER**

Families are climbing down the cooking energy ladder.

According to the National Bureau of Statistics, 72% of Nigerian households depend primarily on firewood for cooking.

## **IS 10 MILLION CLEAN COOKSTOVES BY 2020 THREATENED?**

Several Nigerian families are climbing down the energy ladder. With the devaluation of the Naira, the prices of LPG and kerosene have soared and families are going back to firewood use.

This is a big threat to the Nigerian Alliance for Clean Cookstoves' goal...

— Nigerian Alliance for Clean Cookstoves  
Newsletter, 9 September 2016

# CATEGORY SUMMARY

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It's Not Just Cooking



Cost & Availability  
Concerns



Cooking with Fuel is  
Not New



Kerosene is on it's  
Way Out



# CATEGORY SUMMARY

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Kerosene Has Set a  
Poor Reputation for  
Non-Biomass Fuels



More Than Just  
Uptake



Strong Stakeholder  
Commitment



Pro-Cookstoves,  
But Anti-Process



Running With the  
Wrong Crowd?

## CATEGORY TRUTH:

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Clean Cookstoves are traditionally portrayed in a positive light, associated with progress and prosperity and, unlike other target countries, our consumers are not strangers to cooking with non-biomass fuels.

## CATEGORY TRUTH:

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However, due to fuel shortages and volatile pricing, kerosene and LPG are periodically out of our consumers' reach.

As a result, over time, consumers have slowly slipped down the energy ladder and now find themselves reluctantly cooking with biomass.



**CATEGORY TRUTH:**

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# Slipping Backwards



COMPANY

CTIONS

CATE

A group of people, including men and women, are gathered around a large, tall metal pot, possibly a traditional cooking pot. They appear to be in a community setting, perhaps a market or a public gathering. The image is overlaid with a semi-transparent blue filter.

# LPG COOKSTOVES:

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**MADE IN NIGERIA  
A RICH MAN'S FUEL  
MIXED PERCEPTIONS  
COMPARISON**





# MADE IN NIGERIA

## PRODUCED IN COUNTRY BUT PRIMARILY EXPORTED

Unlike kerosene, LPG is produced in country. LPG is primarily exported because there is a lack of demand of it.

## FOREIGN FUEL IN HOT WATER

Recently foreign fuel companies have been accused of selling sub-par/“dirty” fuel to Nigeria.

# A RICH MAN'S FUEL

## INITIAL COST AND FUTURE COSTS

The initial cost of the stove, and the high cost of fuel often deter lows-income families. Stove maintenance and the uncertainty of gas available and affordability additionally deter families.





# MIXED PERCEPTIONS

## UNRELIABLE SUPPLY

In a survey of women from Abia State who primarily use kerosene, 100% of respondents reported Unreliability/Unstable Supply as a problem associated with LPG use.

## DANGEROUS

Individuals may perceive cooking with LPG as dangerous, often associating the stoves with explosions.





# PREDICTORS OF LPG UPTAKE

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## POSITIVELY CORRELATED



EDUCATION



AVAILABILITY



INCOME

## NEGATIVELY CORRELATED



PRICE



COOKING FREQUENCY



FAMILY SIZE

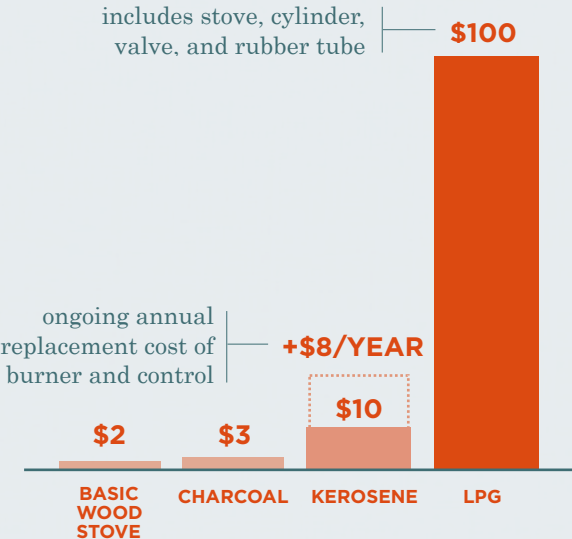


DISTANCE FROM  
LPG SOURCE

# STOVE COMPARISONS

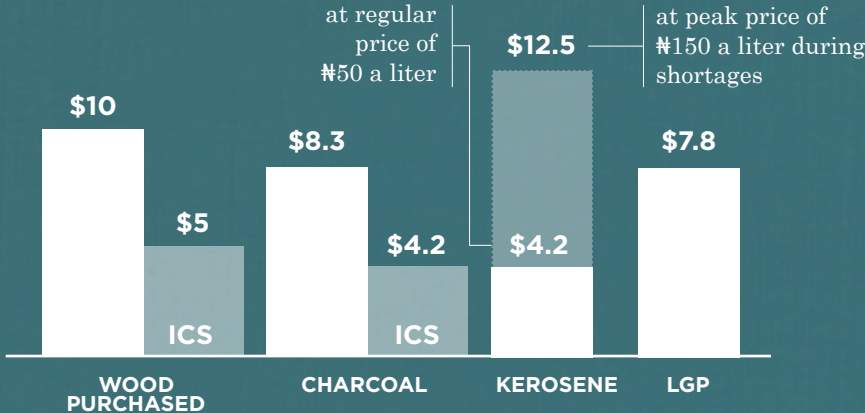
## UPFRONT COST OF ONE BURNER COOKSTOVE (IN USD)

USD \$1 = ₦150















## FUEL COST PER WEEK (IN USD)

USD \$1 = ₦150



# STOVE COMPARISONS

FUEL	PURCHASE UNIT	USAGE	COST
 WOOD	 5 STICKS	 1 MEAL	₦100 / USD 0.67
 CHARCOAL	 SMALL BAGS	 1 DAY	₦150 / USD 1
 KEROSENE	 1 LITER	 1 MEAL	₦50-150 / USD 0.33-1
 LPG	 12.5 KG CYLINDER	 ~3 WEEKS	₦3,500 / USD 23



The background image shows three people in a kitchen-like environment. On the left, a man in a light-colored shirt stands behind a large, multi-tiered metal cooking pot. In the center, another person is partially visible. On the right, a woman with curly hair, wearing a dark top and a light-colored apron, is leaning over a wooden table, working on something. The entire image is covered with a semi-transparent teal overlay.

# **LPG COOKSTOVES: LONG-TERM BENEFITS**

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**EFFICIENCY: SAVE MONEY**

**HEALTHIER**

**ENVIRONMENT FRIENDLY**

**INVESTMENT IN DOMESTIC ECONOMY**

A photograph of a woman in a striped shirt and a man in a patterned shirt standing next to a large pot on a stove. The image is overlaid with a dark teal gradient.

# LPG COOKSTOVES: SHORT-TERM BENEFITS

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**CLEANER**  
**SAVES TIME**  
**SMOKELESS**  
**SOCIAL STATUS**

# COMPANY SUMMARY

## LPG COOKSTOVES



Economy Booster



“Rich Man’s Fuel”



Long-Term Investment



Economic, Time, and  
Health Benefits



## COMPANY TRUTH:

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To be developed early 2017



# POTENTIAL AREAS TO INVESTIGATE

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HEALTH IN ADULTS DRIVE EARNING POWER

FUTURE OF CHILDREN'S HEALTH

CLEANER HOME

STATUS AND MODERNITY

# STRAW MAN COMPANY TRUTH

---

## Practical Ambition



(preliminary)

# TRUTHS



## **CULTURE**

Better Days Are Ahead



## **CONSUMER**

Striving While Struggling



## **CONNECTIONS**

Relationships Rule



## **CATEGORY**

Slipping Backwards



## **COMPANY**

Practical Ambition

# TRUTH WELL TOLD

What is the most powerful truth that can be applied to the brand to solve the problem?





# KNOWLEDGE GAPS

A dark teal background image featuring a person in a lab coat with a stethoscope around their neck, holding a bowl of food. The image is semi-transparent and serves as a backdrop for the text.

# KNOWLEDGE GAPS **CULTURE**

# KNOWLEDGE GAPS: **CULTURE**

## **DO PEOPLE WANT TO STAY IN THE CITY?**

What is the ultimate goal/aspiration that drives them there?

Where do they see themselves in 10 years? 20?

## **WHY SO OPTIMISTIC?**

How does this optimism translate into day to day activities?

How does this optimism shape social activities and social interactions?

Who is optimistic? At what point in their life are they?





## KNOWLEDGE GAPS: **CULTURE**

### **WHAT NORMS GOVERN HEALTH AND HEALTH SEEKING BEHAVIORS?**

How important is physical health?

What, if anything, takes precedence?

Who is the primary source for health information?

Are there specific health beliefs associated with cooking and food?

### **AT WHAT CULTURAL LEVEL ARE MARKETING CAMPAIGNS BOTH EFFICIENT AND EFFECTIVE?**

Do people identify with their new found urban  
life and community, or their rural roots?

How does heavily message language/  
dialect effect reception?



KNOWLEDGE GAPS  
**CONSUMER**

# KNOWLEDGE GAPS: CONSUMER

## WHAT ARE OUR AUDIENCE'S PRIMARY CONCERNS?

What behaviors do they engage in to mitigate risk?

What/who contributes to the establishment of these concerns?

Where does physical health rank among these concerns?

## DOES OUR AUDIENCE SAVE MONEY?

What are they saving for?

How do they save? Formal bank? At home?

## DO MEMBERS OF OUR AUDIENCE MAKING ANY PURCHASES OF A SIMILAR VALUE?





A woman with dark hair and a necklace is smiling and standing next to a modern, blue and yellow clean cookstove. The background is a blurred outdoor setting with trees and a pile of sticks.

## KNOWLEDGE GAPS: CONSUMER

### HOW CAPABLE ARE OUR CONSUMERS TO ADOPT A CLEAN COOKSTOVE?

Are our consumers able to afford a clean cookstove?

How common is it for landlords to ban certain types of stoves?

Do homes come pre-equipped with a specific type of stove?

### WHAT TYPE OF BRANDS DO THEY RESPECT/DESIRE?

What are the main attributes of these brands?

### WHAT ARE COMMON SYMBOLIZATIONS OF STATUS?

What current trends appeal to our audience?

Who/what defines these status symbols?

# KNOWLEDGE GAPS: CONSUMER

## WHAT DO WE KNOW ABOUT TRANSITION FROM BIOMASS TO KEROSENE?

What caused the switch to kerosene from biomass?

Who was responsible for that decision and how was the decision made

What were the ramifications of that decision?

Was there any pushback from influencers, e.g. mothers in law, husbands?

How did people become aware of kerosene cookstoves and through what medium?

Of those who have held out and not switched back to biomass, what is their motivation?



# KNOWLEDGE GAPS **CONNECTIONS**



# KNOWLEDGE GAPS: CONNECTIONS

## WHAT EXISTING COMMUNITY INFRASTRUCTURE CAN WE TAP INTO?

Does our target audience participate/belong to any organizations?

Are there specific urban community celebrations or reoccurring meetings/gatherings?

## WHAT ORGANIZATIONS ARE ALREADY WORKING WITH THESE COMMUNITIES?

Are there any organizations focused on economic well being?

What is the success of these organizations?

What do people like dislike about them?





## KNOWLEDGE GAPS: **CONNECTIONS**

### **HOW CRUCIAL IS HAGGLING?**

On big ticket items how much is the price haggled down on average?  
Is this a critical element of the Nigerian shopping ‘experience’?

### **IN MARKETS, WHAT DO CONSUMERS LOOK FOR IN SELLERS?**

What do ‘preferred’ stands look like?

How affected are they by sales pitches?

How important is the ethnicity of the salesman? Language?

# KNOWLEDGE GAPS: CONNECTIONS

## WHAT IS OUR TARGET AUDIENCES PRIMARY SOURCE OF ENTERTAINMENT?

How can we tap into it?

## WHAT CULTURAL ICONS DO OUR AUDIENCE FOLLOW OR IDENTIFY WITH?

Local? Regional? National? International?

## IS OUR AUDIENCE ACCESSING THE INTERNET?

If so, what platform do they use, and how frequently?

What sites do they go to?







# KNOWLEDGE GAPS CATEGORY

# KNOWLEDGE GAPS: CATEGORY

## WHO SELLS BIOMASS FUELS?

What is their influence on the communities they sell to?

How committed are consumers to a particular fuel salesman?

## WHAT IS THE BIOMASS EXPERIENCE?

What are common problems with these stoves?

What do the stoves look like?

# KNOWLEDGE GAPS: CATEGORY

## WHAT WAS THE CAUSE OF THE SWITCH FROM BIOMASS TO KEROSENE IN THOSE USERS?

Who was responsible for that decision and how was that decision made?

What were the ramifications from making the decision to use kerosene? Was there any pushback from influencers, e.g. mothers in law, husbands?

How did people become aware of kerosene cookstoves and through what medium?

Of those who have held out and not switched back to biomass, what is their motivation?





## KNOWLEDGE GAPS: CATEGORY

### WHAT ARE THE CURRENT PRICES OF DIFFERENT FUELS?

How frequently are these prices changing?

Are there price predictions?

### WHO SELLS CLEAN(ER) FUELS? KEROSENE? LPG?

How committed are consumers to a particular fuel salesman?

What is their influence on the communities they sell to?

### WHAT IS THE KEROSENE STOVE EXPERIENCE?

What do the stoves look like? How is kerosene sold?

What are common problems with these stoves?

What defines a 'quality' kerosene stove?

# KNOWLEDGE GAPS: CATEGORY

## WHAT IS THE ACTIVITY TO DATE?

What awareness campaigns have been conducted in Nigeria?  
In Lagos and Abuja?

Who facilitated these campaigns?

How were these campaigns received?

## ARE THERE OTHER TYPES CLEAN COOKSTOVES STILL BEING BE PROMOTED AMONG OUR TARGET AUDIENCES?



KNOWLEDGE GAPS  
**COMPANY**



# KNOWLEDGE GAPS: COMPANY

## WHAT DO WE KNOW ABOUT OUR STOVE?

Will the same stove be used in both Abula & Lagos?

What brands/entities are already associated with our stove?

What does the stove look like? How do you use it?

Is it already in market? Where? How?

Who owns it now? Is there feedback?

What does a filling station look like?

What is the process to fill your tank?



A photograph of a person wearing a patterned shirt, pouring liquid from a small cup into a bowl. The scene is set on a table with several other bowls and a large pot. The image is overlaid with a teal gradient.

# THANK YOU

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